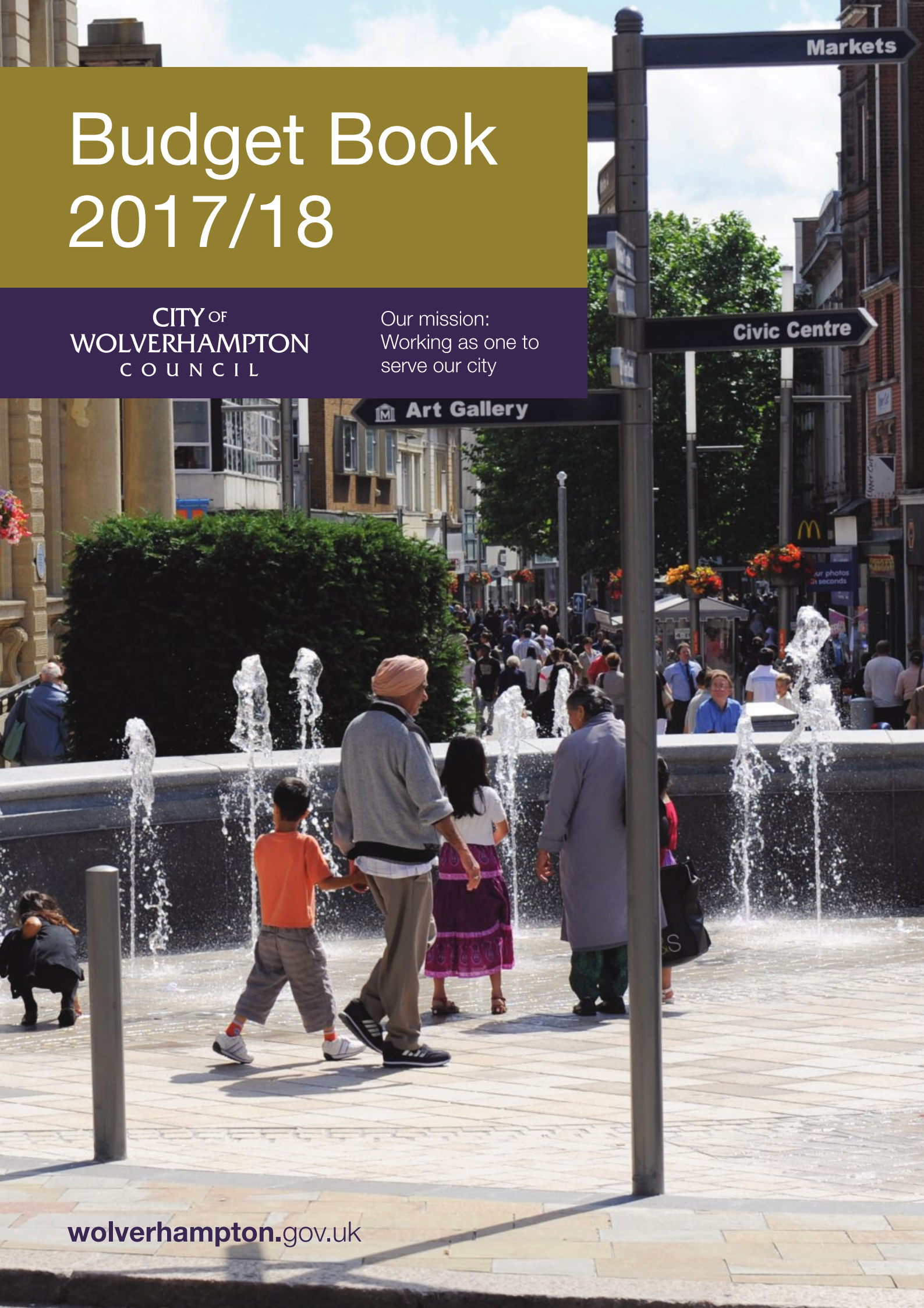


# Budget Book 2017/18

CITY OF  
WOLVERHAMPTON  
COUNCIL

Our mission:  
Working as one to  
serve our city



**BUDGET BOOK 2017/18  
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**GENERAL FUND  
REVENUE BUDGET SUMMARY**

	<b>2017/18 Approved Budget £000</b>
<b>People</b>	
Children & Young People	48,783
Disability & Mental Health	37,221
Older People	28,306
Public Health & Wellbeing	281
Strategic Director People	9,685
<b>Place</b>	
City Economy	11,783
City Environment	24,515
City Housing	2,066
Corporate Landlord	3,471
Strategic Director Place	251
<b>Corporate</b>	
Corporate Services	13,826
Director of Education	4,608
Governance	5,827
Managing Director	1,906
<b>Net Service Budget Requirement for the Year</b>	<b>192,530</b>
<b>Net Corporate Budgets</b>	23,651
<b>Net Expenditure Requirement</b>	<b>216,181</b>
<b>Corporate Resources</b>	
Top Up Grant	(42,106)
Localised Business Rates	(70,459)
Enterprise Zone Business Rates	(1,790)
New Homes Bonus	(3,504)
(Surplus)/Deficit on the Collection Fund	2,886
Use of Business Rates Equalisation Reserve	(2,886)
Section 31 Grant	(4,810)
Council Tax	(90,937)
Better Care Fund Grant	(1,173)
Adult Social Care Grant	(1,383)
Contribution to Reserves	585
Use of the Enterprise Zone Business Rates Reserve	(604)
	<b>(216,181)</b>
	-

	<b>Employee Headcount 2017/18</b>	<b>FTE Employees 2017/18</b>
<b>Non Schools</b>	<b>4,640</b>	<b>3,475.2</b>
<b>Schools</b>	<b>4,071</b>	<b>3,074.2</b>
<b>Total</b>	<b><u>8,711</u></b>	<b><u>6,549.4</u></b>

## People

### Children & Young People

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Children &amp; Young People</b>		
Early Years	571	610
Childrens Commissioning	1,020	0
Child Protection	8,084	8,170
Early Intervention	4,477	4,742
Looked After Children	30,223	28,856
Inclusion Support	746	664
Service Director Children & Young People	28	702
Specialist Support	3,420	3,546
Youth Offending	1,434	1,493
<b>Total Children &amp; Young People</b>	<b>50,004</b>	<b>48,783</b>

## Children & Young People

### Early Years

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	545	620
Direct Employee Costs	545	620
Controllable Expenditure - Other		
Indirect Employee Costs	15	15
Premises	10	10
Transport	2	2
Supplies & Services	2,361	3,045
Third Party Payments	2,241	2,241
Support Services	1,153	1,153
Controllable Expenditure - Other	5,782	6,466
Non-Controllable Expenditure		
Capital Charges	76	71
Non-Controllable Expenditure	76	71
<b>Total Expenditure</b>	<b>6,403</b>	<b>7,156</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(55)	(86)
Specific Government Grants	(5,747)	(6,432)
Other Grants/Reimbursements and Contributions	0	0
Recharges	(29)	(29)
Controllable Income	(5,831)	(6,546)
Non-Controllable Income		
Recharges	0	0
Non-Controllable Income	0	0
<b>Total Income</b>	<b>(5,831)</b>	<b>(6,546)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>572</b>	<b>610</b>

## Children & Young People

### Childrens Commissioning

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	214	0
Direct Employee Costs	<u>214</u>	<u>0</u>
Controllable Expenditure - Other		
Transport	2	0
Supplies & Services	13	0
Third Party Payments	753	0
Controllable Expenditure - Other	<u>768</u>	<u>0</u>
Non-Controllable Expenditure		
Capital Charges	38	0
Non-Controllable Expenditure	<u>38</u>	<u>0</u>
<b>Total Expenditure</b>	<u><u>1,020</u></u>	<u><u>0</u></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><u>1,020</u></u>	<u><u>0</u></u>

As part of a restructure, the Childrens Commissioning service budget for 2017/18 is now part of the Head of Strategic Commissioning - People service budget on page 51.

## Children & Young People

### Child Protection

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,532	5,860
Direct Employee Costs	5,532	5,860
Controllable Expenditure - Other		
Indirect Employee Costs	43	10
Premises	3	3
Transport	181	181
Supplies & Services	134	125
Third Party Payments	296	96
Transfer Payments	282	282
Support Services	45	45
Controllable Expenditure - Other	984	742
Non-Controllable Expenditure		
Capital Charges	1,575	1,575
Non-Controllable Expenditure	1,575	1,575
<b>Total Expenditure</b>	<b>8,091</b>	<b>8,177</b>
<b>Income</b>		
Controllable Income		
Recharges	(7)	(7)
Controllable Income	(7)	(7)
<b>Total Income</b>	<b>(7)</b>	<b>(7)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>8,084</b>	<b>8,170</b>



## Children & Young People

### Early Intervention

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	4,354	4,653
Direct Employee Costs	4,354	4,653
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	18	18
Transport	21	21
Supplies & Services	532	493
Support Services	75	75
Controllable Expenditure - Other	646	607
Non-Controllable Expenditure		
Capital Charges	290	295
Non-Controllable Expenditure	290	295
<b>Total Expenditure</b>	<b>5,289</b>	<b>5,554</b>
<b>Income</b>		
Controllable Income		
Recharges	(812)	(812)
Controllable Income	(812)	(812)
<b>Total Income</b>	<b>(812)</b>	<b>(812)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>4,477</b>	<b>4,742</b>

## Children & Young People

### Looked After Children

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,790	6,343
Direct Employee Costs	5,790	6,343
Controllable Expenditure - Other		
Indirect Employee Costs	11	11
Premises	104	101
Transport	158	157
Supplies & Services	1,378	1,165
Third Party Payments	24,600	22,925
Transfer Payments	510	485
Support Services	1,444	1,444
Controllable Expenditure - Other	28,205	26,289
Non-Controllable Expenditure		
Capital Charges	1,042	1,042
Non-Controllable Expenditure	1,042	1,042
<b>Total Expenditure</b>	<b>35,036</b>	<b>33,673</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(40)	(40)
Specific Government Grants	(1,199)	(985)
Other Grants/Reimbursements and Contributions	(1,786)	(1,648)
Recharges	(1,788)	(2,144)
Controllable Income	(4,814)	(4,817)
<b>Total Income</b>	<b>(4,814)</b>	<b>(4,817)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>30,223</b>	<b>28,856</b>

## Children & Young People

### Inclusion Support

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	736	804
Direct Employee Costs	736	804
Controllable Expenditure - Other		
Indirect Employee Costs	56	56
Premises	0	0
Transport	13	13
Supplies & Services	42	42
Controllable Expenditure - Other	111	111
Non-Controllable Expenditure		
Capital Charges	63	63
Non-Controllable Expenditure	63	63
<b>Total Expenditure</b>	<b>911</b>	<b>979</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(120)	(270)
Other Grants/Reimbursements and Contributions	(45)	(45)
Controllable Income	(165)	(315)
<b>Total Income</b>	<b>(165)</b>	<b>(315)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>746</b>	<b>664</b>

## Children & Young People

### Service Director Children & Young People

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	128	178
Direct Employee Costs	128	178
Controllable Expenditure - Other		
Indirect Employee Costs	133	19
Transport	2	1
Supplies & Services	48	162
Support Services	76	76
Controllable Expenditure - Other	259	258
Non-Controllable Expenditure		
Capital Charges	265	265
Non-Controllable Expenditure	265	265
<b>Total Expenditure</b>	<b>651</b>	<b>702</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(623)	0
Controllable Income	(623)	0
<b>Total Income</b>	<b>(623)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>28</b>	<b>702</b>

## Children & Young People

### Specialist Support

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,575	2,717
Direct Employee Costs	2,575	2,717
Controllable Expenditure - Other		
Indirect Employee Costs	3	3
Premises	31	31
Transport	58	58
Supplies & Services	715	1,343
Third Party Payments	198	198
Transfer Payments	0	0
Support Services	163	163
Controllable Expenditure - Other	1,168	1,797
Non-Controllable Expenditure		
Capital Charges	680	680
Non-Controllable Expenditure	680	680
<b>Total Expenditure</b>	<b>4,423</b>	<b>5,194</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(15)	(15)
Specific Government Grants	(559)	(1,205)
Recharges	(423)	(423)
Controllable Income	(997)	(1,643)
<b>Total Income</b>	<b>(997)</b>	<b>(1,643)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(5)	(5)
Transfer To/From Earmarked Reserves	(5)	(5)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(5)</b>	<b>(5)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>3,420</b>	<b>3,546</b>

## Children & Young People

### Youth Offending

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,740	1,792
Direct Employee Costs	1,740	1,792
Controllable Expenditure - Other		
Indirect Employee Costs	10	2
Premises	3	0
Transport	38	25
Supplies & Services	39	58
Third Party Payments	0	0
Transfer Payments	1	0
Controllable Expenditure - Other	91	84
Non-Controllable Expenditure		
Capital Charges	198	198
Non-Controllable Expenditure	198	198
<b>Total Expenditure</b>	<b>2,029</b>	<b>2,074</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(435)	(474)
Other Grants/Reimbursements and Contributions	(80)	(41)
Recharges	(80)	(66)
Controllable Income	(595)	(581)
<b>Total Income</b>	<b>(595)</b>	<b>(581)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,434</b>	<b>1,493</b>

## People

### Disability & Mental Health

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Disability &amp; Mental Health</b>		
Childrens Disability Commissioning	54	0
Children With Disabilities	2,335	2,415
Joint Commissioning Younger Adults	116	101
All Age Disability (Disabilities)	1,869	980
Emergency Duty Team	170	95
Learning Disability Assessment & Care Management	17,995	15,718
Learning Disability Provider	5,874	6,460
Mental Health Commissioning	923	898
Mental Health Assesment & Care Management	4,720	4,623
Physical Disabilities Assessment	5,431	5,403
Short Breaks Commissioning	527	526
Service Director Disability & Mental Health	110	0
<b>Total Disability &amp; Mental Health</b>	<b>40,124</b>	<b>37,221</b>

**Disability & Mental Health**  
**Childrens Disability Commissioning**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	48	0
Direct Employee Costs	48	0
Controllable Expenditure - Other		
Premises	0	0
Transport	0	0
Supplies & Services	1	0
Controllable Expenditure - Other	1	0
Non-Controllable Expenditure		
Capital Charges	5	0
Non-Controllable Expenditure	5	0
<b>Total Expenditure</b>	<b>54</b>	<b>0</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	0	0
Controllable Income	0	0
<b>Total Income</b>	<b>0</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>54</b>	<b>0</b>

As part of a restructure, the Childrens Disability Commissioning service budget for 2017/18 is now part of the Head of Strategic Commissioning - People service budget on page 51.



## Disability & Mental Health

### Children With Disabilities

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,020	1,102
Direct Employee Costs	1,020	1,102
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	78	78
Transport	5	5
Supplies & Services	936	935
Third Party Payments	39	39
Transfer Payments	279	279
Controllable Expenditure - Other	1,338	1,337
Non-Controllable Expenditure		
Capital Charges	91	91
Non-Controllable Expenditure	91	91
<b>Total Expenditure</b>	<b>2,449</b>	<b>2,529</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(7)	(7)
Controllable Income	(7)	(7)
Non-Controllable Income		
Recharges	(107)	(107)
Non-Controllable Income	(107)	(107)
<b>Total Income</b>	<b>(114)</b>	<b>(114)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,335</b>	<b>2,415</b>

## Disability & Mental Health

### Joint Commissioning Younger Adults

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Controllable Expenditure - Other		
Third Party Payments	115	100
Controllable Expenditure - Other	<u>115</u>	<u>100</u>
Non-Controllable Expenditure		
Capital Charges	1	1
Non-Controllable Expenditure	<u>1</u>	<u>1</u>
<b>Total Expenditure</b>	<b><u>116</u></b>	<b><u>101</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>116</u></b>	<b><u>101</u></b>

## Disability & Mental Health

### All Age Disability (Disabilities)

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	399	0
Direct Employee Costs	399	0
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	0	0
Transport	5	0
Supplies & Services	191	188
Third Party Payments	1,251	894
Transfer Payments	75	75
Support Services	9	9
Controllable Expenditure - Other	1,531	1,167
Non-Controllable Expenditure		
Capital Charges	138	22
Non-Controllable Expenditure	138	22
<b>Total Expenditure</b>	<b>2,068</b>	<b>1,189</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(199)	(199)
Other Grants/Reimbursements and Contributions	(0)	0
Recharges	0	(10)
Controllable Income	(199)	(209)
<b>Total Income</b>	<b>(199)</b>	<b>(209)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,869</b>	<b>980</b>

## Disability & Mental Health

### Emergency Duty Team

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	386	324
Direct Employee Costs	386	324
Controllable Expenditure - Other		
Indirect Employee Costs	53	53
Transport	2	2
Supplies & Services	15	14
Support Services	11	0
Controllable Expenditure - Other	80	69
Non-Controllable Expenditure		
Capital Charges	42	42
Non-Controllable Expenditure	42	42
<b>Total Expenditure</b>	<b>508</b>	<b>435</b>
<b>Income</b>		
Controllable Income		
Recharges	(11)	(12)
Controllable Income	(11)	(12)
Non-Controllable Income		
Recharges	(328)	(328)
Non-Controllable Income	(328)	(328)
<b>Total Income</b>	<b>(338)</b>	<b>(340)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>170</b>	<b>95</b>

## Disability & Mental Health

### Learning Disability Assessment & Care Management

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	516	513
Direct Employee Costs	516	513
Controllable Expenditure - Other		
Indirect Employee Costs	2	2
Transport	48	48
Supplies & Services	3	3
Third Party Payments	19,455	17,701
Transfer Payments	1,239	1,043
Support Services	0	201
Controllable Expenditure - Other	20,748	18,999
Non-Controllable Expenditure		
Capital Charges	328	328
Non-Controllable Expenditure	328	328
<b>Total Expenditure</b>	<b>21,591</b>	<b>19,840</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	0	(525)
Other Grants/Reimbursements and Contributions	(3,596)	(3,596)
Controllable Income	(3,596)	(4,121)
<b>Total Income</b>	<b>(3,596)</b>	<b>(4,121)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>17,995</b>	<b>15,718</b>

## Disability & Mental Health

### Learning Disability Provider

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,197	5,420
Direct Employee Costs	5,197	5,420
Controllable Expenditure - Other		
Indirect Employee Costs	66	66
Premises	92	87
Transport	26	26
Supplies & Services	(220)	149
Third Party Payments	12	12
Transfer Payments	0	0
Support Services	0	0
Controllable Expenditure - Other	(24)	340
Non-Controllable Expenditure		
Capital Charges	1,244	1,244
Non-Controllable Expenditure	1,244	1,244
<b>Total Expenditure</b>	<b>6,417</b>	<b>7,004</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(44)	(44)
Other Grants/Reimbursements and Contributions	0	0
Recharges	(500)	(500)
Controllable Income	(544)	(544)
<b>Total Income</b>	<b>(544)</b>	<b>(544)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>5,874</b>	<b>6,460</b>

## Disability & Mental Health

### Mental Health Commissioning

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	101	79
Direct Employee Costs	101	79
Controllable Expenditure - Other		
Indirect Employee Costs	1	0
Premises	2	0
Transport	2	0
Supplies & Services	17	0
Third Party Payments	942	4,344
Support Services	56	12
Accounting Transaction	2	0
Controllable Expenditure - Other	1,022	4,356
Non-Controllable Expenditure		
Capital Charges	55	55
Non-Controllable Expenditure	55	55
<b>Total Expenditure</b>	<b>1,178</b>	<b>4,491</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(94)	(3,555)
Other Grants/Reimbursements and Contributions	(0)	0
Recharges	(161)	(37)
Controllable Income	(255)	(3,592)
<b>Total Income</b>	<b>(255)</b>	<b>(3,592)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>923</b>	<b>898</b>

## Disability & Mental Health

### Mental Health Assessment & Care Management

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,463	1,481
Direct Employee Costs	1,463	1,481
Controllable Expenditure - Other		
Indirect Employee Costs	3	60
Premises	3	2
Transport	26	29
Supplies & Services	39	24
Third Party Payments	3,179	3,146
Transfer Payments	293	191
Controllable Expenditure - Other	3,542	3,451
Non-Controllable Expenditure		
Capital Charges	244	244
Non-Controllable Expenditure	244	244
<b>Total Expenditure</b>	<b>5,249</b>	<b>5,176</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1)	0
Specific Government Grants	0	(20)
Other Grants/Reimbursements and Contributions	(527)	(474)
Controllable Income	(529)	(494)
<b>Total Income</b>	<b>(529)</b>	<b>(494)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	0	(58)
Transfer To/From Earmarked Reserves	0	(58)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>0</b>	<b>(58)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>4,720</b>	<b>4,623</b>



**Disability & Mental Health**  
**Physical Disabilities Assessment**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	710	752
Direct Employee Costs	710	752
Controllable Expenditure - Other		
Indirect Employee Costs	86	261
Premises	1	0
Transport	1	1
Supplies & Services	39	39
Third Party Payments	4,203	4,073
Transfer Payments	1,916	2,274
Support Services	0	166
Controllable Expenditure - Other	6,245	6,814
Non-Controllable Expenditure		
Capital Charges	229	229
Non-Controllable Expenditure	229	229
<b>Total Expenditure</b>	<b>7,184</b>	<b>7,795</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	0	(465)
Other Grants/Reimbursements and Contributions	(1,714)	(1,714)
Controllable Income	(1,714)	(2,178)
<b>Total Income</b>	<b>(1,714)</b>	<b>(2,178)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(39)	(214)
Transfer To/From Earmarked Reserves	(39)	(214)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(39)</b>	<b>(214)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>5,431</b>	<b>5,403</b>

**Disability & Mental Health**  
**Short Breaks Commissioning**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Controllable Expenditure - Other		
Premises	1	1
Transport	4	4
Supplies & Services	11	11
Third Party Payments	370	370
Support Services	24	24
Controllable Expenditure - Other	410	409
Non-Controllable Expenditure		
Capital Charges	123	123
Non-Controllable Expenditure	123	123
<b>Total Expenditure</b>	<b>533</b>	<b>532</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(6)	(6)
Controllable Income	(6)	(6)
<b>Total Income</b>	<b>(6)</b>	<b>(6)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>527</b>	<b>526</b>

## Disability & Mental Health

### Service Director Disability & Mental Health

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	80	0
Direct Employee Costs	<u>80</u>	<u>0</u>
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Transport	0	0
Supplies & Services	16	0
Controllable Expenditure - Other	<u>16</u>	<u>0</u>
Non-Controllable Expenditure		
Capital Charges	14	0
Non-Controllable Expenditure	<u>14</u>	<u>0</u>
<b>Total Expenditure</b>	<u><b>110</b></u>	<u><b>0</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>110</b></u>	<u><b>0</b></u>

## People

### Older People

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Older People</b>		
Business Support	31	39
Community Recreation	302	0
Carer Support	1,363	1,327
Welfare Rights & Financial Assessment	1,788	1,873
Housing Support	1,035	947
Older People Commissioning	4,754	0
Older People Assessment & Care Management	13,359	14,153
Older People Provider Services	4,912	5,072
Independent Living Service	2,969	3,009
Quality Assurance and Policies	300	382
Service Director Older People	972	1,504
<b>Total Older People</b>	<b>31,783</b>	<b>28,306</b>

**Older People**  
**Business Support**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	31	0
Direct Employee Costs	31	0
Controllable Expenditure - Other		
Support Services	0	40
Controllable Expenditure - Other	0	40
Non-Controllable Expenditure		
Capital Charges	(1)	(1)
Non-Controllable Expenditure	(1)	(1)
<b>Total Expenditure</b>	<b>31</b>	<b>39</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>31</b>	<b>39</b>

**Older People**  
**Community Recreation**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	197	0
Direct Employee Costs	197	0
Controllable Expenditure - Other		
Indirect Employee Costs	1	0
Premises	4	0
Transport	1	0
Supplies & Services	23	0
Controllable Expenditure - Other	29	0
Non-Controllable Expenditure		
Capital Charges	179	0
Non-Controllable Expenditure	179	0
<b>Total Expenditure</b>	<b>404</b>	<b>0</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(103)	0
Controllable Income	(103)	0
<b>Total Income</b>	<b>(103)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>302</b>	<b>0</b>

As part of a restructure, the Community Recreation service budget for 2017/18 is now part of the Library Service budget on page 57.

**Older People**  
**Carer Support**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	330	332
Direct Employee Costs	330	332
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	0	0
Transport	1	1
Supplies & Services	32	32
Third Party Payments	952	914
Transfer Payments	9	9
Controllable Expenditure - Other	995	957
Non-Controllable Expenditure		
Capital Charges	71	71
Non-Controllable Expenditure	71	71
<b>Total Expenditure</b>	<b>1,396</b>	<b>1,361</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(33)	(33)
Controllable Income	(33)	(33)
<b>Total Income</b>	<b>(33)</b>	<b>(33)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,363</b>	<b>1,327</b>

## Older People

### Welfare Rights & Financial Assessment

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,521	1,854
Direct Employee Costs	1,521	1,854
Controllable Expenditure - Other		
Indirect Employee Costs	6	6
Transport	6	9
Supplies & Services	37	36
Transfer Payments	65	65
Controllable Expenditure - Other	114	116
Non-Controllable Expenditure		
Capital Charges	248	248
Non-Controllable Expenditure	248	248
<b>Total Expenditure</b>	<b>1,883</b>	<b>2,217</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(45)	0
Other Grants/Reimbursements and Contributions	(30)	(325)
Controllable Income	(75)	(325)
Non-Controllable Income		
Recharges	(20)	(20)
Non-Controllable Income	(20)	(20)
<b>Total Income</b>	<b>(95)</b>	<b>(345)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,788</b>	<b>1,873</b>



**Older People**  
**Housing Support**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	119	133
Direct Employee Costs	119	133
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	5	5
Transport	6	6
Supplies & Services	3	1
Support Services	1,078	977
Controllable Expenditure - Other	1,092	990
Non-Controllable Expenditure		
Capital Charges	43	43
Non-Controllable Expenditure	43	43
<b>Total Expenditure</b>	<b>1,254</b>	<b>1,166</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(219)	(219)
Controllable Income	(219)	(219)
<b>Total Income</b>	<b>(219)</b>	<b>(219)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,035</b>	<b>947</b>

## Older People

### Older People Commissioning

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,145	0
Direct Employee Costs	1,145	0
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	1	0
Transport	7	0
Supplies & Services	79	0
Third Party Payments	3,120	0
Support Services	296	0
Controllable Expenditure - Other	3,503	0
Non-Controllable Expenditure		
Capital Charges	130	0
Non-Controllable Expenditure	130	0
<b>Total Expenditure</b>	<b>4,778</b>	<b>0</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(24)	0
Controllable Income	(24)	0
<b>Total Income</b>	<b>(24)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>4,754</b>	<b>0</b>

As part of a restructure, the Older People Commissioning service budget for 2017/18 is now part of the Head of Strategic Commissioning - People service budget on page 51.

## Older People

### Older People Assessment & Care Management

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	4,282	4,453
Direct Employee Costs	4,282	4,453
Controllable Expenditure - Other		
Indirect Employee Costs	106	4
Premises	3	3
Transport	17	20
Supplies & Services	193	187
Third Party Payments	26,294	28,482
Transfer Payments	2,156	1,080
Controllable Expenditure - Other	28,770	29,776
Non-Controllable Expenditure		
Capital Charges	1,137	1,137
Non-Controllable Expenditure	1,137	1,137
<b>Total Expenditure</b>	<b>34,190</b>	<b>35,367</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(20,831)	(21,214)
Controllable Income	(20,831)	(21,214)
<b>Total Income</b>	<b>(20,831)</b>	<b>(21,214)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>13,359</b>	<b>14,153</b>

## Older People

### Older People Provider Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,868	3,119
Direct Employee Costs	2,868	3,119
Controllable Expenditure - Other		
Indirect Employee Costs	6	6
Premises	27	27
Transport	84	54
Supplies & Services	156	125
Third Party Payments	151	121
Transfer Payments	11	11
Support Services	711	711
Controllable Expenditure - Other	1,146	1,054
Non-Controllable Expenditure		
Capital Charges	941	941
Non-Controllable Expenditure	941	941
<b>Total Expenditure</b>	<b>4,955</b>	<b>5,114</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(9)	(9)
Controllable Income	(9)	(9)
Non-Controllable Income		
Recharges	(34)	(34)
Non-Controllable Income	(34)	(34)
<b>Total Income</b>	<b>(43)</b>	<b>(43)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>4,912</b>	<b>5,072</b>

**Older People**  
**Independent Living Service**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,250	1,621
Direct Employee Costs	1,250	1,621
Controllable Expenditure - Other		
Indirect Employee Costs	18	18
Premises	76	90
Transport	20	27
Supplies & Services	1,324	1,327
Third Party Payments	674	675
Controllable Expenditure - Other	2,112	2,137
Non-Controllable Expenditure		
Capital Charges	263	263
Non-Controllable Expenditure	263	263
<b>Total Expenditure</b>	<b>3,625</b>	<b>4,022</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(574)	(724)
Recharges	0	(206)
Controllable Income	(574)	(930)
Non-Controllable Income		
Recharges	(82)	(82)
Non-Controllable Income	(82)	(82)
<b>Total Income</b>	<b>(656)</b>	<b>(1,013)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,969</b>	<b>3,009</b>

## Older People

### Quality Assurance and Policies

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	285	367
Direct Employee Costs	<u>285</u>	<u>367</u>
Controllable Expenditure - Other		
Transport	2	2
Controllable Expenditure - Other	<u>2</u>	<u>2</u>
Non-Controllable Expenditure		
Capital Charges	13	13
Non-Controllable Expenditure	<u>13</u>	<u>13</u>
<b>Total Expenditure</b>	<u><b>300</b></u>	<u><b>382</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>300</b></u>	<u><b>382</b></u>

## Older People

### Service Director Older People

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	559	748
Direct Employee Costs	559	748
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Transport	0	2
Supplies & Services	65	390
Transfer Payments	10	10
Controllable Expenditure - Other	75	402
Non-Controllable Expenditure		
Capital Charges	340	353
Non-Controllable Expenditure	340	353
<b>Total Expenditure</b>	<b>974</b>	<b>1,504</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(2)	0
Controllable Income	(2)	0
<b>Total Income</b>	<b>(2)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>972</b>	<b>1,504</b>

## People

### Public Health & Wellbeing

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Public Health &amp; Wellbeing</b>		
Business Continuity & Emergency Planning	24	34
Commissioning	2	2
Community Safety	117	156
Contracts	0	0
Health Protection & NHS Facing	3	3
Healthier Places Service	44	44
Intelligence & Evidence	5	5
Management and Administration	1	1
Sports Development	1	1
Service Director Public Health & Wellbeing	35	35
Transformation - Public Health	1	1
<b>Total Public Health &amp; Wellbeing</b>	<b>232</b>	<b>281</b>



**Public Health & Wellbeing**

**Business Continuity & Emergency Planning**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	110	119
Direct Employee Costs	<u>110</u>	<u>119</u>
Controllable Expenditure - Other		
Transport	0	0
Supplies & Services	12	12
Controllable Expenditure - Other	<u>12</u>	<u>12</u>
Non-Controllable Expenditure		
Capital Charges	24	24
Non-Controllable Expenditure	<u>24</u>	<u>24</u>
<b>Total Expenditure</b>	<b><u>146</u></b>	<b><u>155</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	0	0
Recharges	(122)	(122)
Controllable Income	<u>(122)</u>	<u>(122)</u>
<b>Total Income</b>	<b><u>(122)</u></b>	<b><u>(122)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>24</u></b>	<b><u>34</u></b>

**Public Health & Wellbeing**

**Commissioning**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	332	350
Direct Employee Costs	<u>332</u>	<u>350</u>
Controllable Expenditure - Other		
Supplies & Services	5	5
Controllable Expenditure - Other	<u>5</u>	<u>5</u>
Non-Controllable Expenditure		
Capital Charges	2	2
Non-Controllable Expenditure	<u>2</u>	<u>2</u>
<b>Total Expenditure</b>	<b><u>339</u></b>	<b><u>357</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(337)	(355)
Controllable Income	<u>(337)</u>	<u>(355)</u>
<b>Total Income</b>	<b><u>(337)</u></b>	<b><u>(355)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>2</u></b>	<b><u>2</u></b>

**Public Health & Wellbeing**

**Community Safety**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	450	452
Direct Employee Costs	<u>450</u>	<u>452</u>
Controllable Expenditure - Other		
Indirect Employee Costs	27	27
Premises	1	1
Transport	3	3
Supplies & Services	376	393
Third Party Payments	289	229
Support Services	66	66
Controllable Expenditure - Other	<u>762</u>	<u>719</u>
Non-Controllable Expenditure		
Capital Charges	117	117
Non-Controllable Expenditure	<u>117</u>	<u>117</u>
<b>Total Expenditure</b>	<b><u>1,329</u></b>	<b><u>1,287</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(374)	(382)
Other Grants/Reimbursements and Contributions	(26)	(26)
Recharges	(634)	(584)
Controllable Income	<u>(1,035)</u>	<u>(991)</u>
<b>Total Income</b>	<b><u>(1,035)</u></b>	<b><u>(991)</u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(177)	(141)
Transfer To/From Earmarked Reserves	<u>(177)</u>	<u>(141)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u>(177)</u></b>	<b><u>(141)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>117</u></b>	<b><u>156</u></b>

## Public Health & Wellbeing

### Contracts

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Controllable Expenditure - Other		
Third Party Payments	16,105	14,829
Controllable Expenditure - Other	<u>16,105</u>	<u>14,829</u>
<b>Total Expenditure</b>	<b><u>16,105</u></b>	<b><u>14,829</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(15,965)	(14,829)
Other Grants/Reimbursements and Contributions	(140)	0
Controllable Income	<u>(16,105)</u>	<u>(14,829)</u>
<b>Total Income</b>	<b><u>(16,105)</u></b>	<b><u>(14,829)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>(0)</u></b>	<b><u>0</u></b>

**Public Health & Wellbeing**  
**Health Protection & NHS Facing**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	443	446
Direct Employee Costs	443	446
Controllable Expenditure - Other		
Indirect Employee Costs	19	19
Supplies & Services	10	10
Controllable Expenditure - Other	29	29
Non-Controllable Expenditure		
Capital Charges	3	3
Non-Controllable Expenditure	3	3
<b>Total Expenditure</b>	<b>476</b>	<b>478</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(472)	(475)
Controllable Income	(472)	(475)
<b>Total Income</b>	<b>(472)</b>	<b>(475)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>3</b>	<b>3</b>

Public Health & Wellbeing

Healthier Places Service

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,078	1,817
Direct Employee Costs	<u>1,078</u>	<u>1,817</u>
Controllable Expenditure - Other		
Indirect Employee Costs	12	14
Premises	3	3
Transport	16	32
Supplies & Services	76	115
Support Services	40	0
Controllable Expenditure - Other	<u>147</u>	<u>164</u>
Non-Controllable Expenditure		
Capital Charges	44	44
Non-Controllable Expenditure	<u>44</u>	<u>44</u>
<b>Total Expenditure</b>	<b><u>1,269</u></b>	<b><u>2,024</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(1,130)	(1,885)
Recharges	(95)	(95)
Controllable Income	<u>(1,225)</u>	<u>(1,981)</u>
<b>Total Income</b>	<b><u>(1,225)</u></b>	<b><u>(1,981)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>44</u></b>	<b><u>44</u></b>

Public Health & Wellbeing

Intelligence & Evidence

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	666	552
Direct Employee Costs	<u>666</u>	<u>552</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5	5
Supplies & Services	5	5
Controllable Expenditure - Other	<u>10</u>	<u>10</u>
Non-Controllable Expenditure		
Capital Charges	5	5
Non-Controllable Expenditure	<u>5</u>	<u>5</u>
<b>Total Expenditure</b>	<u><b>681</b></u>	<u><b>566</b></u>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(676)	(562)
Controllable Income	<u>(676)</u>	<u>(562)</u>
<b>Total Income</b>	<u><b>(676)</b></u>	<u><b>(562)</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>5</b></u>	<u><b>5</b></u>

**Public Health & Wellbeing**

**Management and Administration**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	148	166
Direct Employee Costs	<u>148</u>	<u>166</u>
Controllable Expenditure - Other		
Indirect Employee Costs	30	30
Transport	20	20
Supplies & Services	102	102
Support Services	440	440
Controllable Expenditure - Other	<u>592</u>	<u>592</u>
Non-Controllable Expenditure		
Capital Charges	1	1
Non-Controllable Expenditure	<u>1</u>	<u>1</u>
<b>Total Expenditure</b>	<b><u>741</u></b>	<b><u>759</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(740)	(758)
Controllable Income	<u>(740)</u>	<u>(758)</u>
<b>Total Income</b>	<b><u>(740)</u></b>	<b><u>(758)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>1</u></b>	<b><u>1</u></b>



Public Health & Wellbeing

Sports Development

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Controllable Expenditure - Other		
Supplies & Services	74	0
Controllable Expenditure - Other	<u>74</u>	<u>0</u>
Non-Controllable Expenditure		
Capital Charges	1	1
Non-Controllable Expenditure	<u>1</u>	<u>1</u>
<b>Total Expenditure</b>	<u><b>75</b></u>	<u><b>1</b></u>
<b>Income</b>		
Controllable Income		
Recharges	(74)	0
Controllable Income	<u>(74)</u>	<u>0</u>
<b>Total Income</b>	<u><b>(74)</b></u>	<u><b>0</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>1</b></u>	<u><b>1</b></u>

**Public Health & Wellbeing**

**Service Director Public Health & Wellbeing**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	157	158
Direct Employee Costs	<u>157</u>	<u>158</u>
Controllable Expenditure - Other		
Supplies & Services	(0)	0
Support Services	3,950	3,890
Controllable Expenditure - Other	<u>3,950</u>	<u>3,890</u>
Non-Controllable Expenditure		
Capital Charges	35	35
Non-Controllable Expenditure	<u>35</u>	<u>35</u>
<b>Total Expenditure</b>	<b><u><u>4,142</u></u></b>	<b><u><u>4,083</u></u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(2,507)	(4,048)
Controllable Income	<u>(2,507)</u>	<u>(4,048)</u>
<b>Total Income</b>	<b><u><u>(2,507)</u></u></b>	<b><u><u>(4,048)</u></u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(1,600)	0
Transfer To/From Earmarked Reserves	<u>(1,600)</u>	<u>0</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u><u>(1,600)</u></u></b>	<b><u><u>0</u></u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u><u>35</u></u></b>	<b><u><u>35</u></u></b>

**Public Health & Wellbeing**  
**Transformation - Public Health**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	122	127
Direct Employee Costs	122	127
Controllable Expenditure - Other		
Indirect Employee Costs	14	14
Supplies & Services	5	5
Third Party Payments	0	0
Controllable Expenditure - Other	19	19
Non-Controllable Expenditure		
Capital Charges	1	1
Non-Controllable Expenditure	1	1
<b>Total Expenditure</b>	<b>142</b>	<b>147</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(141)	(146)
Controllable Income	(141)	(146)
<b>Total Income</b>	<b>(141)</b>	<b>(146)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1</b>	<b>1</b>

## People

### Strategic Director People

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Strategic Director People</b>		
Head of Strategic Commissioning - People	0	7,068
Strategic Director People	266	316
Safeguarding	2,116	2,300
<b>Total Strategic Director People</b>	<b>2,382</b>	<b>9,685</b>

## Strategic Director People

### Head of Strategic Commissioning - People

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	0	1,888
Direct Employee Costs	0	1,888
Controllable Expenditure - Other		
Indirect Employee Costs	0	1
Premises	0	1
Transport	0	14
Supplies & Services	0	107
Third Party Payments	0	4,538
Support Services	0	257
Controllable Expenditure - Other	0	4,916
Non-Controllable Expenditure		
Capital Charges	0	287
Non-Controllable Expenditure	0	287
<b>Total Expenditure</b>	<b>0</b>	<b>7,092</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	0	(24)
Controllable Income	0	(24)
<b>Total Income</b>	<b>0</b>	<b>(24)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>0</b>	<b>7,068</b>

The creation of Head of Strategic Commissioning - People service 2017/18 budget is from the Childrens Commissioning, Childrens Disability Commissioning and Older People Commissioning service budgets.

## Strategic Director People

## Strategic Director People

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	216	267
Direct Employee Costs	<u>216</u>	<u>267</u>
Controllable Expenditure - Other		
Transport	2	2
Supplies & Services	13	13
Controllable Expenditure - Other	<u>15</u>	<u>15</u>
Non-Controllable Expenditure		
Capital Charges	34	34
Non-Controllable Expenditure	<u>34</u>	<u>34</u>
<b>Total Expenditure</b>	<b><u>266</u></b>	<b><u>316</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(0)	(0)
Controllable Income	<u>(0)</u>	<u>(0)</u>
<b>Total Income</b>	<b><u>(0)</u></b>	<b><u>(0)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>266</u></b>	<b><u>316</u></b>

## Strategic Director People

### Safeguarding

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,534	1,717
Direct Employee Costs	1,534	1,717
Controllable Expenditure - Other		
Indirect Employee Costs	59	59
Premises	2	2
Transport	36	36
Supplies & Services	423	445
Third Party Payments	45	45
Support Services	151	200
Controllable Expenditure - Other	716	788
Non-Controllable Expenditure		
Capital Charges	174	174
Non-Controllable Expenditure	174	174
<b>Total Expenditure</b>	<b>2,424</b>	<b>2,678</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(36)	(36)
Other Grants/Reimbursements and Contributions	(121)	(151)
Recharges	(151)	(190)
Controllable Income	(309)	(378)
<b>Total Income</b>	<b>(309)</b>	<b>(378)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,116</b>	<b>2,300</b>

Place

City Economy

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>City Economy</b>		
Adult Education	222	222
Enterprise	1,010	1,201
Library Services	1,790	2,357
Local Strategic Partnership	33	33
Planning	1,329	1,477
City Development	834	937
Service Director City Economy	148	151
Skills	2,463	3,135
Visitor Economy	2,476	2,270
<b>Total City Economy</b>	<b>10,304</b>	<b>11,783</b>



## City Economy

### Adult Education

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,381	2,292
Direct Employee Costs	2,381	2,292
Controllable Expenditure - Other		
Indirect Employee Costs	82	289
Premises	112	233
Transport	10	25
Supplies & Services	386	492
Third Party Payments	30	53
Transfer Payments	148	57
Support Services	0	41
Controllable Expenditure - Other	768	1,189
Non-Controllable Expenditure		
Capital Charges	368	368
Non-Controllable Expenditure	368	368
<b>Total Expenditure</b>	<b>3,516</b>	<b>3,849</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(305)	(206)
Specific Government Grants	(2,924)	(3,381)
Recharges	(65)	(40)
Controllable Income	(3,294)	(3,627)
<b>Total Income</b>	<b>(3,294)</b>	<b>(3,627)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>222</b>	<b>222</b>

## City Economy

### Enterprise

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	947	1,153
Direct Employee Costs	947	1,153
Controllable Expenditure - Other		
Indirect Employee Costs	2	2
Premises	1	0
Transport	7	7
Supplies & Services	719	1,519
Controllable Expenditure - Other	729	1,528
Non-Controllable Expenditure		
Capital Charges	320	320
Non-Controllable Expenditure	320	320
<b>Total Expenditure</b>	<b>1,995</b>	<b>3,001</b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(689)	(1,551)
Other Grants/Reimbursements and Contributions	(264)	(249)
Recharges	(31)	0
Controllable Income	(984)	(1,800)
<b>Total Income</b>	<b>(984)</b>	<b>(1,800)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,010</b>	<b>1,201</b>

## City Economy

### Library Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,044	1,522
Direct Employee Costs	1,044	1,522
Controllable Expenditure - Other		
Indirect Employee Costs	2	3
Premises	27	30
Transport	19	20
Supplies & Services	483	469
Third Party Payments	89	89
Controllable Expenditure - Other	619	611
Non-Controllable Expenditure		
Capital Charges	450	629
Non-Controllable Expenditure	450	629
<b>Total Expenditure</b>	<b>2,113</b>	<b>2,763</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(167)	(270)
Interest	(0)	(0)
Recharges	(135)	(135)
Controllable Income	(302)	(405)
<b>Total Income</b>	<b>(302)</b>	<b>(405)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(21)	0
Transfer To/From Earmarked Reserves	(21)	0
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(21)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,790</b>	<b>2,357</b>

As part of a restructure, the Community Recreation service budget for 2017/18 is now part of the Library Service budget.

**City Economy**

**Local Strategic Partnership**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Non-Controllable Expenditure		
Capital Charges	33	33
Non-Controllable Expenditure	33	33
<b>Total Expenditure</b>	<b>33</b>	<b>33</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>33</b>	<b>33</b>

## City Economy

### Planning

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,739	1,958
Direct Employee Costs	1,739	1,958
Controllable Expenditure - Other		
Transport	40	19
Supplies & Services	399	223
Controllable Expenditure - Other	439	242
Non-Controllable Expenditure		
Capital Charges	496	496
Non-Controllable Expenditure	496	496
<b>Total Expenditure</b>	<b>2,674</b>	<b>2,696</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,031)	(1,048)
Specific Government Grants	(55)	(34)
Recharges	0	(56)
Controllable Income	(1,086)	(1,138)
<b>Total Income</b>	<b>(1,086)</b>	<b>(1,138)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(259)	(80)
Transfer To/From Earmarked Reserves	(259)	(80)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(259)</b>	<b>(80)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,329</b>	<b>1,477</b>

**City Economy**

**City Development**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	493	616
Direct Employee Costs	493	616
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	0	10
Transport	12	12
Supplies & Services	1,066	112
Controllable Expenditure - Other	1,079	135
Non-Controllable Expenditure		
Capital Charges	109	109
Non-Controllable Expenditure	109	109
<b>Total Expenditure</b>	<b>1,680</b>	<b>860</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(25)	(127)
Recharges	(59)	(9)
Controllable Income	(84)	(136)
Non-Controllable Income		
Recharges	176	176
Non-Controllable Income	176	176
<b>Total Income</b>	<b>92</b>	<b>40</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(939)	37
Transfer To/From Earmarked Reserves	(939)	37
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(939)</b>	<b>37</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>834</b>	<b>937</b>

## City Economy

### Service Director City Economy

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	132	135
Direct Employee Costs	<u>132</u>	<u>135</u>
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Transport	0	0
Supplies & Services	3	3
Controllable Expenditure - Other	<u>4</u>	<u>4</u>
Non-Controllable Expenditure		
Capital Charges	12	12
Non-Controllable Expenditure	<u>12</u>	<u>12</u>
<b>Total Expenditure</b>	<b><u>148</u></b>	<b><u>151</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>148</u></b>	<b><u>151</u></b>

## City Economy

### Skills

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,676	2,529
Direct Employee Costs	1,676	2,529
Controllable Expenditure - Other		
Indirect Employee Costs	10	10
Premises	44	44
Transport	14	14
Supplies & Services	1,006	3,412
Third Party Payments	3	3
Support Services	(3)	0
Controllable Expenditure - Other	1,073	3,483
Non-Controllable Expenditure		
Capital Charges	255	255
Non-Controllable Expenditure	255	255
<b>Total Expenditure</b>	<b>3,004</b>	<b>6,266</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(30)	(30)
Specific Government Grants	(355)	(3,102)
Recharges	(5)	0
Controllable Income	(390)	(3,132)
<b>Total Income</b>	<b>(390)</b>	<b>(3,132)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(151)	0
Transfer To/From Earmarked Reserves	(151)	0
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(151)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,463</b>	<b>3,135</b>



**City Economy**

**Visitor Economy**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,071	2,040
Direct Employee Costs	2,071	2,040
Controllable Expenditure - Other		
Indirect Employee Costs	1	80
Premises	118	118
Transport	15	5
Supplies & Services	2,311	1,970
Third Party Payments	(0)	0
Controllable Expenditure - Other	2,445	2,173
Non-Controllable Expenditure		
Capital Charges	947	947
Non-Controllable Expenditure	947	947
<b>Total Expenditure</b>	<b>5,463</b>	<b>5,160</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(2,583)	(2,709)
Specific Government Grants	(267)	(129)
Interest	(1)	(1)
Other Grants/Reimbursements and Contributions	(44)	(0)
Recharges	(10)	(10)
Controllable Income	(2,906)	(2,849)
<b>Total Income</b>	<b>(2,906)</b>	<b>(2,849)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(82)	(41)
Transfer To/From Earmarked Reserves	(82)	(41)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(82)</b>	<b>(41)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,476</b>	<b>2,270</b>

Place

City Environment

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>City Environment</b>		
Bereavement Services	(1,830)	(1,968)
Environmental Maintenance	8,427	8,174
Fleet Services	(1,116)	(1,426)
Highways Maintenance	2,309	2,390
Landscape	(4)	51
Operation & Maintenance of Existing Network	729	769
Parking Services	(1,929)	(2,527)
Public Protection	2,380	2,360
Service Director City Environment	54	106
Street Lighting	2,890	2,831
Transportation	937	990
Waste and Recycling Service	13,531	12,766
<b>Total City Environment</b>	<b>26,379</b>	<b>24,515</b>

**City Environment**

**Bereavement Services**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	687	675
Direct Employee Costs	687	675
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	153	153
Transport	10	10
Supplies & Services	251	250
Third Party Payments	76	76
Controllable Expenditure - Other	490	489
Non-Controllable Expenditure		
Capital Charges	278	278
Non-Controllable Expenditure	278	278
<b>Total Expenditure</b>	<b>1,456</b>	<b>1,442</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3,286)	(3,411)
Interest	(0)	(0)
Controllable Income	(3,286)	(3,411)
<b>Total Income</b>	<b>(3,286)</b>	<b>(3,411)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(1,830)</b>	<b>(1,968)</b>

**City Environment**

**Environmental Maintenance**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	5,028	5,367
Direct Employee Costs	5,028	5,367
Controllable Expenditure - Other		
Indirect Employee Costs	43	43
Premises	1,680	1,134
Transport	230	230
Supplies & Services	574	558
Third Party Payments	1	1
Controllable Expenditure - Other	2,528	1,966
Non-Controllable Expenditure		
Capital Charges	1,453	1,453
Non-Controllable Expenditure	1,453	1,453
<b>Total Expenditure</b>	<b>9,010</b>	<b>8,786</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(534)	(534)
Other Grants/Reimbursements and Contributions	0	(7)
Recharges	(48)	(71)
Controllable Income	(582)	(612)
<b>Total Income</b>	<b>(582)</b>	<b>(612)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>8,427</b>	<b>8,174</b>

## City Environment

### Fleet Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,986	2,180
Direct Employee Costs	1,986	2,180
Controllable Expenditure - Other		
Indirect Employee Costs	3	3
Premises	4	4
Transport	968	468
Supplies & Services	734	729
Third Party Payments	4	4
Controllable Expenditure - Other	1,713	1,208
Non-Controllable Expenditure		
Capital Charges	1,191	1,191
Non-Controllable Expenditure	1,191	1,191
<b>Total Expenditure</b>	<b>4,890</b>	<b>4,580</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,226)	(1,226)
Recharges	(3,001)	(3,001)
Controllable Income	(4,226)	(4,226)
Non-Controllable Income		
Recharges	(1,780)	(1,780)
Non-Controllable Income	(1,780)	(1,780)
<b>Total Income</b>	<b>(6,006)</b>	<b>(6,006)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(1,116)</b>	<b>(1,426)</b>

**City Environment**  
**Highways Maintenance**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	980	1,060
Direct Employee Costs	980	1,060
Controllable Expenditure - Other		
Indirect Employee Costs	18	18
Premises	7	7
Transport	139	139
Supplies & Services	562	562
Third Party Payments	1,090	1,090
Controllable Expenditure - Other	1,816	1,816
Non-Controllable Expenditure		
Capital Charges	328	328
Non-Controllable Expenditure	328	328
<b>Total Expenditure</b>	<b>3,124</b>	<b>3,204</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3)	(3)
Recharges	(812)	(812)
Controllable Income	(815)	(815)
<b>Total Income</b>	<b>(815)</b>	<b>(815)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,309</b>	<b>2,390</b>

## City Environment

### Landscape

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	175	185
Direct Employee Costs	175	185
Controllable Expenditure - Other		
Premises	2	2
Transport	1	1
Supplies & Services	5	5
Controllable Expenditure - Other	8	8
Non-Controllable Expenditure		
Capital Charges	20	20
Non-Controllable Expenditure	20	20
<b>Total Expenditure</b>	<b>203</b>	<b>213</b>
<b>Income</b>		
Controllable Income		
Recharges	(206)	(161)
Controllable Income	(206)	(161)
<b>Total Income</b>	<b>(206)</b>	<b>(161)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(4)</b>	<b>51</b>

## City Environment

### Operation & Maintenance of Existing Network

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	591	653
Direct Employee Costs	591	653
Controllable Expenditure - Other		
Indirect Employee Costs	2	0
Premises	32	28
Transport	18	14
Supplies & Services	500	502
Third Party Payments	537	400
Support Services	0	8
Controllable Expenditure - Other	1,088	953
Non-Controllable Expenditure		
Capital Charges	(263)	(263)
Non-Controllable Expenditure	(263)	(263)
<b>Total Expenditure</b>	<b>1,416</b>	<b>1,343</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(519)	(376)
Specific Government Grants	0	(30)
Other Grants/Reimbursements and Contributions	(168)	(168)
Controllable Income	(688)	(574)
<b>Total Income</b>	<b>(688)</b>	<b>(574)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>729</b>	<b>769</b>



**City Environment**

**Parking Services**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	935	1,056
Direct Employee Costs	<u>935</u>	<u>1,056</u>
Controllable Expenditure - Other		
Indirect Employee Costs	46	46
Premises	149	151
Transport	10	10
Supplies & Services	313	310
Third Party Payments	595	595
Support Services	11	11
Controllable Expenditure - Other	<u>1,125</u>	<u>1,124</u>
Non-Controllable Expenditure		
Capital Charges	364	364
Non-Controllable Expenditure	<u>364</u>	<u>364</u>
<b>Total Expenditure</b>	<b><u>2,423</u></b>	<b><u>2,544</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(4,330)	(4,550)
Other Grants/Reimbursements and Contributions	(7)	(7)
Recharges	(15)	(15)
Controllable Income	<u>(4,352)</u>	<u>(4,572)</u>
<b>Total Income</b>	<b><u>(4,352)</u></b>	<b><u>(4,572)</u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	0	(500)
Transfer To/From Earmarked Reserves	<u>0</u>	<u>(500)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u>0</u></b>	<b><u>(500)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>(1,929)</u></b>	<b><u>(2,527)</u></b>

## City Environment

### Public Protection

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,193	2,248
Direct Employee Costs	<u>2,193</u>	<u>2,248</u>
Controllable Expenditure - Other		
Premises	0	0
Transport	32	32
Supplies & Services	167	467
Third Party Payments	4	4
Controllable Expenditure - Other	<u>202</u>	<u>502</u>
Non-Controllable Expenditure		
Capital Charges	295	295
Non-Controllable Expenditure	<u>295</u>	<u>295</u>
<b>Total Expenditure</b>	<b><u>2,690</u></b>	<b><u>3,046</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(117)	(521)
Recharges	(193)	(165)
Controllable Income	<u>(310)</u>	<u>(686)</u>
<b>Total Income</b>	<b><u>(310)</u></b>	<b><u>(686)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>2,380</u></b>	<b><u>2,360</u></b>

## City Environment

### Service Director City Environment

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	122	174
Direct Employee Costs	122	174
Controllable Expenditure - Other		
Transport	0	0
Supplies & Services	2	2
Controllable Expenditure - Other	2	2
Non-Controllable Expenditure		
Capital Charges	6	6
Non-Controllable Expenditure	6	6
<b>Total Expenditure</b>	<b>129</b>	<b>182</b>
<b>Income</b>		
Non-Controllable Income		
Recharges	(76)	(76)
Non-Controllable Income	(76)	(76)
<b>Total Income</b>	<b>(76)</b>	<b>(76)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>54</b>	<b>106</b>

## City Environment

### Street Lighting

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	488	530
Direct Employee Costs	488	530
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	1,840	1,940
Transport	38	38
Supplies & Services	339	147
Third Party Payments	154	154
Support Services	8	0
Controllable Expenditure - Other	2,380	2,279
Non-Controllable Expenditure		
Capital Charges	109	109
Non-Controllable Expenditure	109	109
<b>Total Expenditure</b>	<b>2,978</b>	<b>2,919</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(73)	(73)
Controllable Income	(73)	(73)
Non-Controllable Income		
Recharges	(15)	(15)
Non-Controllable Income	(15)	(15)
<b>Total Income</b>	<b>(88)</b>	<b>(88)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,890</b>	<b>2,831</b>

## City Environment

### Transportation

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	864	1,010
Direct Employee Costs	864	1,010
Controllable Expenditure - Other		
Transport	21	21
Supplies & Services	812	575
Third Party Payments	147	127
Controllable Expenditure - Other	980	723
Non-Controllable Expenditure		
Capital Charges	370	370
Non-Controllable Expenditure	370	370
<b>Total Expenditure</b>	<b>2,215</b>	<b>2,104</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(180)	(188)
Specific Government Grants	(37)	(37)
Other Grants/Reimbursements and Contributions	(418)	(484)
Recharges	(328)	(328)
Controllable Income	(963)	(1,036)
Non-Controllable Income		
Recharges	(78)	(78)
Non-Controllable Income	(78)	(78)
<b>Total Income</b>	<b>(1,040)</b>	<b>(1,114)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(237)	0
Transfer To/From Earmarked Reserves	(237)	0
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(237)</b>	<b>0</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>937</b>	<b>990</b>

## City Environment

### Waste and Recycling Service

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	88	88
Direct Employee Costs	88	88
Controllable Expenditure - Other		
Premises	2	2
Transport	1,008	1,007
Supplies & Services	18	13
Third Party Payments	15,825	14,987
Controllable Expenditure - Other	16,853	16,009
Non-Controllable Expenditure		
Capital Charges	259	259
Non-Controllable Expenditure	259	259
<b>Total Expenditure</b>	<b>17,199</b>	<b>16,356</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(100)	(21)
Other Grants/Reimbursements and Contributions	(3,531)	(3,531)
Controllable Income	(3,631)	(3,553)
Non-Controllable Income		
Recharges	(37)	(37)
Non-Controllable Income	(37)	(37)
<b>Total Income</b>	<b>(3,668)</b>	<b>(3,590)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>13,531</b>	<b>12,766</b>

Place

City Housing

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
City Housing		
Housing	2,145	2,066
<b>Total City Housing</b>	<b>2,145</b>	<b>2,066</b>

## City Housing

### Housing

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,144	1,271
Direct Employee Costs	1,144	1,271
Controllable Expenditure - Other		
Indirect Employee Costs	100	0
Premises	11	11
Transport	13	13
Supplies & Services	1,309	185
Third Party Payments	1,586	1,421
Transfer Payments	38	0
Controllable Expenditure - Other	3,056	1,630
Non-Controllable Expenditure		
Capital Charges	357	357
Non-Controllable Expenditure	357	357
<b>Total Expenditure</b>	<b>4,558</b>	<b>3,258</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(33)	(63)
Specific Government Grants	(5)	0
Other Grants/Reimbursements and Contributions	(145)	(145)
Recharges	(1,291)	(1,122)
Controllable Income	(1,475)	(1,331)
<b>Total Income</b>	<b>(1,475)</b>	<b>(1,331)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(938)	139
Transfer To/From Earmarked Reserves	(938)	139
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(938)</b>	<b>139</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,145</b>	<b>2,066</b>



Place

Corporate Landlord

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Corporate Landlord</b>		
Corporate Asset Management	8,604	8,321
Capital Programme	(5,752)	(5,642)
Catering	(730)	(574)
Cleaning	1,580	1,612
Corporate Landlord Support	528	574
Estates and Valuations	(2,173)	(2,565)
Facilities Management	(594)	(761)
Head of Corporate Landlord	408	234
Maintenance Programme	2,411	2,272
<b>Total Corporate Landlord</b>	<b>4,282</b>	<b>3,471</b>

**Corporate Landlord**  
**Corporate Asset Management**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	516	553
Direct Employee Costs	<u>516</u>	<u>553</u>
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	7,775	7,612
Transport	5	5
Supplies & Services	59	23
Controllable Expenditure - Other	<u>7,839</u>	<u>7,641</u>
Non-Controllable Expenditure		
Capital Charges	194	195
Non-Controllable Expenditure	<u>194</u>	<u>195</u>
<b>Total Expenditure</b>	<b><u>8,549</u></b>	<b><u>8,388</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(10)	(10)
Recharges	(64)	(64)
Controllable Income	<u>(74)</u>	<u>(74)</u>
Non-Controllable Income		
Recharges	7	7
Non-Controllable Income	<u>7</u>	<u>7</u>
<b>Total Income</b>	<b><u>(68)</u></b>	<b><u>(68)</u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	122	0
Transfer To/From Earmarked Reserves	<u>122</u>	<u>0</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u>122</u></b>	<b><u>0</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>8,604</u></b>	<b><u>8,321</u></b>

## Corporate Landlord

### Capital Programme

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,239	1,229
Direct Employee Costs	<u>1,239</u>	<u>1,229</u>
Controllable Expenditure - Other		
Transport	23	23
Supplies & Services	80	76
Controllable Expenditure - Other	<u>103</u>	<u>99</u>
Non-Controllable Expenditure		
Capital Charges	201	201
Non-Controllable Expenditure	<u>201</u>	<u>201</u>
<b>Total Expenditure</b>	<b><u>1,543</u></b>	<b><u>1,528</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	0	0
Other Grants/Reimbursements and Contributions	0	0
Recharges	(1,537)	(1,411)
Controllable Income	<u>(1,537)</u>	<u>(1,411)</u>
Non-Controllable Income		
Recharges	(5,758)	(5,758)
Non-Controllable Income	<u>(5,758)</u>	<u>(5,758)</u>
<b>Total Income</b>	<b><u>(7,295)</u></b>	<b><u>(7,169)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>(5,752)</u></b>	<b><u>(5,642)</u></b>

## Corporate Landlord

### Catering

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,762	4,059
Direct Employee Costs	3,762	4,059
Controllable Expenditure - Other		
Indirect Employee Costs	164	161
Premises	109	109
Transport	23	23
Supplies & Services	3,491	3,446
Third Party Payments	1	1
Support Services	5	5
Accounting Transaction	2,014	0
Controllable Expenditure - Other	5,807	3,745
Non-Controllable Expenditure		
Capital Charges	843	843
Non-Controllable Expenditure	843	843
<b>Total Expenditure</b>	<b>10,412</b>	<b>8,648</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3,179)	(3,141)
Specific Government Grants	(2,201)	(187)
Other Grants/Reimbursements and Contributions	(106)	(319)
Recharges	(5,655)	(5,549)
Controllable Income	(11,142)	(9,196)
<b>Total Income</b>	<b>(11,142)</b>	<b>(9,196)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	0	(25)
Transfer To/From Earmarked Reserves	0	(25)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>0</b>	<b>(25)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(730)</b>	<b>(574)</b>

## Corporate Landlord

### Cleaning

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,530	3,810
Direct Employee Costs	3,530	3,810
Controllable Expenditure - Other		
Indirect Employee Costs	52	85
Premises	305	121
Transport	10	8
Supplies & Services	59	68
Controllable Expenditure - Other	426	282
Non-Controllable Expenditure		
Capital Charges	585	585
Non-Controllable Expenditure	585	585
<b>Total Expenditure</b>	<b>4,541</b>	<b>4,677</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(740)	(1,235)
Recharges	(2,221)	(1,830)
Controllable Income	(2,961)	(3,066)
<b>Total Income</b>	<b>(2,961)</b>	<b>(3,066)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,580</b>	<b>1,612</b>

Corporate Landlord

Corporate Landlord Support

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	488	534
Direct Employee Costs	<u>488</u>	<u>534</u>
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Supplies & Services	0	0
Controllable Expenditure - Other	<u>1</u>	<u>1</u>
Non-Controllable Expenditure		
Capital Charges	39	39
Non-Controllable Expenditure	<u>39</u>	<u>39</u>
<b>Total Expenditure</b>	<u><b>528</b></u>	<u><b>574</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>528</b></u>	<u><b>574</b></u>

**Corporate Landlord**  
**Estates and Valuations**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	249	257
Direct Employee Costs	249	257
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	10	10
Transport	2	2
Supplies & Services	75	75
Third Party Payments	11	11
Support Services	8	8
Controllable Expenditure - Other	107	107
Non-Controllable Expenditure		
Capital Charges	738	737
Non-Controllable Expenditure	738	737
<b>Total Expenditure</b>	<b>1,093</b>	<b>1,101</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(3,019)	(3,419)
Controllable Income	(3,019)	(3,419)
Non-Controllable Income		
Recharges	(247)	(247)
Non-Controllable Income	(247)	(247)
<b>Total Income</b>	<b>(3,266)</b>	<b>(3,666)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(2,173)</b>	<b>(2,565)</b>

**Corporate Landlord**  
**Facilities Management**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,107	1,211
Direct Employee Costs	1,107	1,211
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Premises	874	788
Transport	34	36
Supplies & Services	443	444
Third Party Payments	249	12
Support Services	1	1
Controllable Expenditure - Other	1,602	1,281
Non-Controllable Expenditure		
Capital Charges	1,543	1,543
Non-Controllable Expenditure	1,543	1,543
<b>Total Expenditure</b>	<b>4,252</b>	<b>4,035</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(733)	(789)
Other Grants/Reimbursements and Contributions	(455)	(455)
Recharges	(447)	(341)
Controllable Income	(1,634)	(1,584)
Non-Controllable Income		
Recharges	(3,212)	(3,212)
Non-Controllable Income	(3,212)	(3,212)
<b>Total Income</b>	<b>(4,846)</b>	<b>(4,796)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(594)</b>	<b>(761)</b>



## Corporate Landlord

### Head of Corporate Landlord

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	282	110
Direct Employee Costs	<u>282</u>	<u>110</u>
Controllable Expenditure - Other		
Transport	2	0
Controllable Expenditure - Other	<u>2</u>	<u>0</u>
Non-Controllable Expenditure		
Capital Charges	124	124
Non-Controllable Expenditure	<u>124</u>	<u>124</u>
<b>Total Expenditure</b>	<u><b>408</b></u>	<u><b>234</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>408</b></u>	<u><b>234</b></u>

**Corporate Landlord**

**Maintenance Programme**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	775	844
Direct Employee Costs	<u>775</u>	<u>844</u>
Controllable Expenditure - Other		
Premises	1,093	979
Transport	17	17
Supplies & Services	51	50
Controllable Expenditure - Other	<u>1,161</u>	<u>1,046</u>
Non-Controllable Expenditure		
Capital Charges	580	580
Non-Controllable Expenditure	<u>580</u>	<u>580</u>
<b>Total Expenditure</b>	<b><u>2,515</u></b>	<b><u>2,469</u></b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(14)	(14)
Recharges	(90)	(184)
Controllable Income	<u>(104)</u>	<u>(198)</u>
Non-Controllable Income		
Recharges	(0)	(0)
Non-Controllable Income	<u>(0)</u>	<u>(0)</u>
<b>Total Income</b>	<b><u>(104)</u></b>	<b><u>(198)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>2,411</u></b>	<b><u>2,272</u></b>

Place

Strategic Director Place

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
Strategic Director Place		
Strategic Director Place	263	251
<b>Total Strategic Director Place</b>	<b>263</b>	<b>251</b>

Strategic Director Place

Strategic Director Place

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	275	316
Direct Employee Costs	<u>275</u>	<u>316</u>
Controllable Expenditure - Other		
Indirect Employee Costs	0	0
Transport	2	2
Supplies & Services	182	129
Controllable Expenditure - Other	<u>184</u>	<u>131</u>
Non-Controllable Expenditure		
Capital Charges	(196)	(196)
Non-Controllable Expenditure	<u>(196)</u>	<u>(196)</u>
<b>Total Expenditure</b>	<u><u>263</u></u>	<u><u>251</u></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><u>263</u></u>	<u><u>251</u></u>

## Corporate

### Corporate Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Corporate Services</b>		
Audit Services	(413)	(295)
Central Corporate Budgets	5,656	5,516
Corporate Communications	2,195	2,345
Commercial Services	10	79
Customer Services	0	227
Finance Director	154	170
The Hub	839	1,182
ICTS	(1,641)	(1,279)
Leisure Services	2,326	2,132
Revenues & Benefits	2,703	2,971
Strategic Finance	751	689
Service Improvement	81	89
<b>Total Corporate Services</b>	<b>12,660</b>	<b>13,826</b>

## Corporate Services

### Audit Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,298	1,387
Direct Employee Costs	1,298	1,387
Controllable Expenditure - Other		
Indirect Employee Costs	36	36
Premises	14	14
Transport	7	7
Supplies & Services	2,978	2,754
Support Services	285	280
Controllable Expenditure - Other	3,320	3,091
Non-Controllable Expenditure		
Capital Charges	254	254
Non-Controllable Expenditure	254	254
<b>Total Expenditure</b>	<b>4,873</b>	<b>4,732</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(40)	(58)
Other Grants/Reimbursements and Contributions	(745)	(753)
Recharges	(1,898)	(1,614)
Controllable Income	(2,683)	(2,424)
Non-Controllable Income		
Recharges	(2,603)	(2,603)
Non-Controllable Income	(2,603)	(2,603)
<b>Total Income</b>	<b>(5,286)</b>	<b>(5,027)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(413)</b>	<b>(295)</b>

**Corporate Services**  
**Central Corporate Budgets**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	162	0
Direct Employee Costs	<u>162</u>	<u>0</u>
Controllable Expenditure - Other		
Indirect Employee Costs	5,478	5,451
Premises	0	0
Transport	3	1
Supplies & Services	2,542	2,102
Third Party Payments	212	16
Support Services	7	7
Controllable Expenditure - Other	<u>8,242</u>	<u>7,576</u>
Non-Controllable Expenditure		
Capital Charges	512	512
Non-Controllable Expenditure	<u>512</u>	<u>512</u>
<b>Total Expenditure</b>	<b><u>8,916</u></b>	<b><u>8,088</u></b>
<b>Income</b>		
Controllable Income		
Interest	(8)	(8)
Other Grants/Reimbursements and Contributions	(257)	(56)
Recharges	(2,492)	(2,508)
Controllable Income	<u>(2,758)</u>	<u>(2,572)</u>
<b>Total Income</b>	<b><u>(2,758)</u></b>	<b><u>(2,572)</u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(502)	0
Transfer To/From Earmarked Reserves	<u>(502)</u>	<u>0</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u>(502)</u></b>	<b><u>0</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>5,656</u></b>	<b><u>5,516</u></b>

## Corporate Services

### Corporate Communications

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,517	1,622
Direct Employee Costs	1,517	1,622
Controllable Expenditure - Other		
Indirect Employee Costs	10	10
Premises	1	1
Transport	12	12
Supplies & Services	410	470
Support Services	24	24
Controllable Expenditure - Other	457	517
Non-Controllable Expenditure		
Capital Charges	303	303
Non-Controllable Expenditure	303	303
<b>Total Expenditure</b>	<b>2,278</b>	<b>2,442</b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	0	(14)
Recharges	(82)	(82)
Controllable Income	(82)	(96)
Non-Controllable Income		
Recharges	(1)	(1)
Non-Controllable Income	(1)	(1)
<b>Total Income</b>	<b>(83)</b>	<b>(97)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,195</b>	<b>2,345</b>



**Corporate Services**

**Commercial Services**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	811	894
Direct Employee Costs	<u>811</u>	<u>894</u>
Controllable Expenditure - Other		
Transport	2	2
Supplies & Services	21	21
Controllable Expenditure - Other	<u>23</u>	<u>23</u>
Non-Controllable Expenditure		
Capital Charges	114	114
Non-Controllable Expenditure	<u>114</u>	<u>114</u>
<b>Total Expenditure</b>	<b><u>947</u></b>	<b><u>1,030</u></b>
<b>Income</b>		
Controllable Income		
Other Grants/Reimbursements and Contributions	(145)	(160)
Recharges	(80)	(80)
Controllable Income	<u>(225)</u>	<u>(240)</u>
Non-Controllable Income		
Recharges	(712)	(712)
Non-Controllable Income	<u>(712)</u>	<u>(712)</u>
<b>Total Income</b>	<b><u>(937)</u></b>	<b><u>(951)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>10</u></b>	<b><u>79</u></b>

**Corporate Services**

**Customer Services**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,396	2,625
Direct Employee Costs	<u>2,396</u>	<u>2,625</u>
Controllable Expenditure - Other		
Indirect Employee Costs	9	9
Premises	9	9
Transport	5	5
Supplies & Services	68	66
Third Party Payments	0	0
Controllable Expenditure - Other	<u>91</u>	<u>89</u>
Non-Controllable Expenditure		
Capital Charges	573	573
Non-Controllable Expenditure	<u>573</u>	<u>573</u>
<b>Total Expenditure</b>	<b><u>3,060</u></b>	<b><u>3,286</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(30)	(30)
Recharges	(494)	(494)
Controllable Income	<u>(525)</u>	<u>(525)</u>
Non-Controllable Income		
Recharges	(2,535)	(2,535)
Non-Controllable Income	<u>(2,535)</u>	<u>(2,535)</u>
<b>Total Income</b>	<b><u>(3,060)</u></b>	<b><u>(3,060)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>0</u></b>	<b><u>227</u></b>

## Corporate Services

### Finance Director

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	142	158
Direct Employee Costs	<u>142</u>	<u>158</u>
Controllable Expenditure - Other		
Transport	2	2
Controllable Expenditure - Other	<u>2</u>	<u>2</u>
Non-Controllable Expenditure		
Capital Charges	10	10
Non-Controllable Expenditure	<u>10</u>	<u>10</u>
<b>Total Expenditure</b>	<u><b>154</b></u>	<u><b>170</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>154</b></u>	<u><b>170</b></u>

## Corporate Services

### The Hub

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,243	2,387
Direct Employee Costs	2,243	2,387
Controllable Expenditure - Other		
Premises	0	13
Transport	(0)	(0)
Supplies & Services	105	119
Controllable Expenditure - Other	105	132
Non-Controllable Expenditure		
Capital Charges	601	601
Non-Controllable Expenditure	601	601
<b>Total Expenditure</b>	<b>2,949</b>	<b>3,119</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1)	(1)
Other Grants/Reimbursements and Contributions	(220)	(198)
Recharges	(438)	(289)
Controllable Income	(659)	(487)
Non-Controllable Income		
Recharges	(1,450)	(1,450)
Non-Controllable Income	(1,450)	(1,450)
<b>Total Income</b>	<b>(2,110)</b>	<b>(1,938)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>839</b>	<b>1,182</b>

## Corporate Services

### ICTS

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,261	3,600
Direct Employee Costs	3,261	3,600
Controllable Expenditure - Other		
Indirect Employee Costs	10	10
Premises	23	23
Transport	10	10
Supplies & Services	2,724	2,774
Controllable Expenditure - Other	2,767	2,817
Non-Controllable Expenditure		
Capital Charges	612	612
Non-Controllable Expenditure	612	612
<b>Total Expenditure</b>	<b>6,640</b>	<b>7,030</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(95)	(115)
Other Grants/Reimbursements and Contributions	(1,195)	(1,202)
Recharges	(278)	(278)
Controllable Income	(1,567)	(1,595)
Non-Controllable Income		
Recharges	(6,714)	(6,714)
Non-Controllable Income	(6,714)	(6,714)
<b>Total Income</b>	<b>(8,282)</b>	<b>(8,309)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(1,641)</b>	<b>(1,279)</b>

**Corporate Services**

**Leisure Services**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,358	2,583
Direct Employee Costs	<u>2,358</u>	<u>2,583</u>
Controllable Expenditure - Other		
Indirect Employee Costs	4	4
Premises	71	67
Transport	2	2
Supplies & Services	323	311
Third Party Payments	1,919	2,017
Support Services	0	2
Controllable Expenditure - Other	<u>2,318</u>	<u>2,402</u>
Non-Controllable Expenditure		
Capital Charges	936	936
Non-Controllable Expenditure	<u>936</u>	<u>936</u>
<b>Total Expenditure</b>	<b><u>5,612</u></b>	<b><u>5,921</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(2,267)	(2,754)
Specific Government Grants	(819)	(819)
Recharges	(200)	(217)
Controllable Income	<u>(3,286)</u>	<u>(3,790)</u>
<b>Total Income</b>	<b><u>(3,286)</u></b>	<b><u>(3,790)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>2,326</u></b>	<b><u>2,132</u></b>

## Corporate Services

### Revenues & Benefits

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	4,667	5,097
Direct Employee Costs	4,667	5,097
Controllable Expenditure - Other		
Indirect Employee Costs	6	6
Premises	4	4
Transport	9	9
Supplies & Services	698	693
Transfer Payments	109,229	109,229
Support Services	236	236
Controllable Expenditure - Other	110,181	110,176
Non-Controllable Expenditure		
Capital Charges	860	860
Non-Controllable Expenditure	860	860
<b>Total Expenditure</b>	<b>115,708</b>	<b>116,133</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(946)	(972)
Specific Government Grants	(110,257)	(110,388)
Other Grants/Reimbursements and Contributions	(1,496)	(1,496)
Recharges	(18)	(18)
Controllable Income	(112,718)	(112,875)
Non-Controllable Income		
Recharges	(288)	(288)
Non-Controllable Income	(288)	(288)
<b>Total Income</b>	<b>(113,006)</b>	<b>(113,162)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,703</b>	<b>2,971</b>

## Corporate Services

### Strategic Finance

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,718	2,916
Direct Employee Costs	2,718	2,916
Controllable Expenditure - Other		
Transport	1	1
Supplies & Services	251	251
Controllable Expenditure - Other	251	251
Non-Controllable Expenditure		
Capital Charges	374	374
Non-Controllable Expenditure	374	374
<b>Total Expenditure</b>	<b>3,344</b>	<b>3,542</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(16)	(21)
Specific Government Grants	(10)	(41)
Other Grants/Reimbursements and Contributions	(223)	(493)
Recharges	(207)	(160)
Controllable Income	(455)	(715)
Non-Controllable Income		
Recharges	(2,137)	(2,137)
Non-Controllable Income	(2,137)	(2,137)
<b>Total Income</b>	<b>(2,593)</b>	<b>(2,852)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>751</b>	<b>689</b>



**Corporate Services**

**Service Improvement**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	81	89
Direct Employee Costs	81	89
<b>Total Expenditure</b>	<b>81</b>	<b>89</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>81</b>	<b>89</b>

Corporate

Director of Education

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Director of Education</b>		
Director of Education	724	836
Schools	(2,600)	(1,520)
Standards and Vulnerable Pupils	1,193	1,155
School Planning & Resources	4,147	4,137
<b>Total Director of Education</b>	<b>3,463</b>	<b>4,608</b>

Director of Education

Director of Education

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	88	245
Direct Employee Costs	<u>88</u>	<u>245</u>
Controllable Expenditure - Other		
Transport	1	1
Supplies & Services	(1)	0
Support Services	47	0
Controllable Expenditure - Other	<u>46</u>	<u>1</u>
Non-Controllable Expenditure		
Capital Charges	600	600
Non-Controllable Expenditure	<u>600</u>	<u>600</u>
<b>Total Expenditure</b>	<b><u>734</u></b>	<b><u>846</u></b>
<b>Income</b>		
Non-Controllable Income		
Recharges	(10)	(10)
Non-Controllable Income	<u>(10)</u>	<u>(10)</u>
<b>Total Income</b>	<b><u>(10)</u></b>	<b><u>(10)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>724</u></b>	<b><u>836</u></b>

Director of Education

Schools

	2016/17 Revised Budget £000	2017/18 Approved Budget £000
<b>Expenditure</b>		
Controllable Expenditure - Other		
Indirect Employee Costs	24	24
Accounting Transaction	133,903	134,093
Controllable Expenditure - Other	<u>133,927</u>	<u>134,117</u>
<b>Total Expenditure</b>	<b><u>133,927</u></b>	<b><u>134,117</u></b>
<b>Income</b>		
Controllable Income		
Specific Government Grants	(136,053)	(134,833)
Recharges	0	(330)
Controllable Income	<u>(136,053)</u>	<u>(135,163)</u>
<b>Total Income</b>	<b><u>(136,053)</u></b>	<b><u>(135,163)</u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(475)	(475)
Transfer To/From Earmarked Reserves	<u>(475)</u>	<u>(475)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u>(475)</u></b>	<b><u>(475)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>(2,600)</u></b>	<b><u>(1,520)</u></b>

**Director of Education**  
**Standards and Vulnerable Pupils**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	4,109	4,149
Direct Employee Costs	4,109	4,149
Controllable Expenditure - Other		
Indirect Employee Costs	59	86
Premises	20	19
Transport	43	42
Supplies & Services	526	391
Third Party Payments	3,030	3,030
Support Services	711	745
Controllable Expenditure - Other	4,388	4,313
Non-Controllable Expenditure		
Capital Charges	451	451
Non-Controllable Expenditure	451	451
<b>Total Expenditure</b>	<b>8,948</b>	<b>8,913</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(139)	(170)
Specific Government Grants	(5,437)	(5,542)
Other Grants/Reimbursements and Contributions	(336)	(306)
Recharges	(1,585)	(1,541)
Controllable Income	(7,496)	(7,559)
<b>Total Income</b>	<b>(7,496)</b>	<b>(7,559)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(259)	(198)
Transfer To/From Earmarked Reserves	(259)	(198)
<b>Total Transfer To/From Earmarked Reserves</b>	<b>(259)</b>	<b>(198)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,193</b>	<b>1,155</b>

**Director of Education**  
**School Planning & Resources**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	3,883	3,162
Direct Employee Costs	<u>3,883</u>	<u>3,162</u>
Controllable Expenditure - Other		
Indirect Employee Costs	11	11
Premises	50	50
Transport	1,189	1,185
Supplies & Services	641	640
Third Party Payments	13,736	13,736
Support Services	1,050	1,050
Controllable Expenditure - Other	<u>16,676</u>	<u>16,672</u>
Non-Controllable Expenditure		
Capital Charges	656	656
Non-Controllable Expenditure	<u>656</u>	<u>656</u>
<b>Total Expenditure</b>	<b><u>21,215</u></b>	<b><u>20,490</u></b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(627)	(563)
Specific Government Grants	(9,437)	(9,433)
Other Grants/Reimbursements and Contributions	(289)	(407)
Recharges	(6,514)	(5,747)
Controllable Income	<u>(16,866)</u>	<u>(16,151)</u>
Non-Controllable Income		
Recharges	4	4
Non-Controllable Income	<u>4</u>	<u>4</u>
<b>Total Income</b>	<b><u>(16,862)</u></b>	<b><u>(16,146)</u></b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	(206)	(206)
Transfer To/From Earmarked Reserves	<u>(206)</u>	<u>(206)</u>
<b>Total Transfer To/From Earmarked Reserves</b>	<b><u>(206)</u></b>	<b><u>(206)</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>4,147</u></b>	<b><u>4,137</u></b>

**Corporate**

**Governance**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Governance</b>		
Democratic Services	2,871	2,981
Director of Governance	168	206
Governance Services	611	594
Human Resources	1,534	1,658
Licensing	(112)	(73)
Legal Services	866	960
Markets	(681)	(500)
<b>Total Governance</b>	<b>5,257</b>	<b>5,827</b>

## Governance

### Democratic Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,424	1,624
Direct Employee Costs	1,424	1,624
Controllable Expenditure - Other		
Indirect Employee Costs	35	35
Premises	22	22
Transport	10	21
Supplies & Services	1,438	1,336
Controllable Expenditure - Other	1,505	1,415
Non-Controllable Expenditure		
Capital Charges	667	667
Non-Controllable Expenditure	667	667
<b>Total Expenditure</b>	<b>3,596</b>	<b>3,706</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(428)	(428)
Other Grants/Reimbursements and Contributions	(14)	(14)
Recharges	(284)	(284)
Controllable Income	(725)	(725)
<b>Total Income</b>	<b>(725)</b>	<b>(725)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>2,871</b>	<b>2,981</b>



## Governance

### Director of Governance

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	158	196
Direct Employee Costs	<u>158</u>	<u>196</u>
Non-Controllable Expenditure		
Capital Charges	10	10
Non-Controllable Expenditure	<u>10</u>	<u>10</u>
<b>Total Expenditure</b>	<u><b>168</b></u>	<u><b>206</b></u>
<b>Net Expenditure/(Income) for the Year</b>	<u><b>168</b></u>	<u><b>206</b></u>

## Governance

### Governance Services

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	532	521
Direct Employee Costs	532	521
Controllable Expenditure - Other		
Indirect Employee Costs	1	1
Premises	1	1
Transport	2	2
Supplies & Services	12	27
Controllable Expenditure - Other	15	30
Non-Controllable Expenditure		
Capital Charges	77	77
Non-Controllable Expenditure	77	77
<b>Total Expenditure</b>	<b>624</b>	<b>627</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(13)	(33)
Controllable Income	(13)	(33)
<b>Total Income</b>	<b>(13)</b>	<b>(33)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>611</b>	<b>594</b>

**Governance**

**Human Resources**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	2,135	2,246
Direct Employee Costs	2,135	2,246
Controllable Expenditure - Other		
Indirect Employee Costs	756	756
Premises	15	15
Transport	12	12
Supplies & Services	129	170
Third Party Payments	80	36
Support Services	87	36
Controllable Expenditure - Other	1,080	1,025
Non-Controllable Expenditure		
Capital Charges	415	415
Non-Controllable Expenditure	415	415
<b>Total Expenditure</b>	<b>3,630</b>	<b>3,686</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(41)	0
Other Grants/Reimbursements and Contributions	(32)	(32)
Recharges	(139)	(112)
Controllable Income	(211)	(143)
Non-Controllable Income		
Recharges	(1,885)	(1,885)
Non-Controllable Income	(1,885)	(1,885)
<b>Total Income</b>	<b>(2,096)</b>	<b>(2,028)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,534</b>	<b>1,658</b>

**Governance**

**Licensing**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	357	442
Direct Employee Costs	357	442
Controllable Expenditure - Other		
Indirect Employee Costs	24	24
Transport	0	0
Supplies & Services	29	29
Controllable Expenditure - Other	53	53
Non-Controllable Expenditure		
Capital Charges	336	336
Non-Controllable Expenditure	336	336
<b>Total Expenditure</b>	<b>747</b>	<b>831</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(804)	(804)
Other Grants/Reimbursements and Contributions	(118)	(118)
Controllable Income	(922)	(922)
<b>Total Income</b>	<b>(922)</b>	<b>(922)</b>
<b>Transfer To/From Earmarked Reserves</b>		
Transfer To/From Earmarked Reserves		
Transfer To/From Earmarked Reserves	63	17
Transfer To/From Earmarked Reserves	63	17
<b>Total Transfer To/From Earmarked Reserves</b>	<b>63</b>	<b>17</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(112)</b>	<b>(73)</b>

**Governance**

**Legal Services**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,947	2,174
Direct Employee Costs	1,947	2,174
Controllable Expenditure - Other		
Transport	1	1
Supplies & Services	860	728
Controllable Expenditure - Other	861	729
Non-Controllable Expenditure		
Capital Charges	321	321
Non-Controllable Expenditure	321	321
<b>Total Expenditure</b>	<b>3,129</b>	<b>3,224</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(220)	(220)
Other Grants/Reimbursements and Contributions	(158)	(158)
Recharges	(254)	(254)
Controllable Income	(632)	(632)
Non-Controllable Income		
Recharges	(1,632)	(1,632)
Non-Controllable Income	(1,632)	(1,632)
<b>Total Income</b>	<b>(2,264)</b>	<b>(2,264)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>866</b>	<b>960</b>

## Governance

### Markets

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	580	585
Direct Employee Costs	580	585
Controllable Expenditure - Other		
Indirect Employee Costs	4	4
Premises	144	123
Transport	13	13
Supplies & Services	90	65
Third Party Payments	108	108
Support Services	7	7
Controllable Expenditure - Other	367	320
Non-Controllable Expenditure		
Capital Charges	303	303
Non-Controllable Expenditure	303	303
<b>Total Expenditure</b>	<b>1,250</b>	<b>1,208</b>
<b>Income</b>		
Controllable Income		
Fees and Charges	(1,803)	(1,579)
Controllable Income	(1,803)	(1,579)
Non-Controllable Income		
Recharges	(128)	(128)
Non-Controllable Income	(128)	(128)
<b>Total Income</b>	<b>(1,931)</b>	<b>(1,707)</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>(681)</b>	<b>(500)</b>

**Corporate**

**Managing Director**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Managing Director</b>		
Corporate Business Support	1,333	1,682
Managing Director	205	225
<b>Total Managing Director</b>	<b>1,538</b>	<b>1,906</b>

**Managing Director**  
**Corporate Business Support**

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	1,225	1,584
Direct Employee Costs	1,225	1,584
Controllable Expenditure - Other		
Transport	1	1
Supplies & Services	11	0
Controllable Expenditure - Other	12	1
Non-Controllable Expenditure		
Capital Charges	96	96
Non-Controllable Expenditure	96	96
<b>Total Expenditure</b>	<b>1,333</b>	<b>1,682</b>
<b>Net Expenditure/(Income) for the Year</b>	<b>1,333</b>	<b>1,682</b>



Managing Director

Managing Director

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Expenditure</b>		
Direct Employee Costs		
Direct Employee Costs	196	215
Direct Employee Costs	<u>196</u>	<u>215</u>
Non-Controllable Expenditure		
Capital Charges	9	9
Non-Controllable Expenditure	<u>9</u>	<u>9</u>
<b>Total Expenditure</b>	<b><u>205</u></b>	<b><u>225</u></b>
<b>Net Expenditure/(Income) for the Year</b>	<b><u>205</u></b>	<b><u>225</u></b>

## Corporate Accounts

### Corporate Accounts

	<b>2016/17 Revised Budget £000</b>	<b>2017/18 Approved Budget £000</b>
<b>Budgets</b>		
West Midlands Combined Authority Transport Levy	11,380	10,912
Environment Agency Levy	67	71
Combined Authority Levy	500	500
Business Improvement District (BID) Levy	48	48
Directorate Budgets Held Corporately	0	535
Provision for Bad Debts	200	0
Treasury Management	13,224	16,479
Birmingham Airport - Rent	(69)	(69)
Cross-Cutting/Corporate Savings	(2,136)	(2,601)
Provision for Auto Enrolment and Pay Award	3,500	1,000
Corporate Transformational Work	0	1,500
Use of Capital Receipts to Fund Corporate Transformational Work	0	(1,500)
Provision for Apprenticeship Levy	0	800
Other Corporate Budgets	(1,818)	(4,024)
<b>Total Corporate Budgets before Specific Grants</b>	<b>24,896</b>	<b>23,651</b>
Specific Grants	(47)	0
<b>Net Corporate Budgets</b>	<b>24,896</b>	<b>23,651</b>